

AXEREAAL

Land and people for the future

2026 EDITION

AXEREAL, A COOPERATIVE GROUP WITH A COMMITMENT

Axereal is a leading agricultural and food processing cooperative group operating in France and around the world.

We originate grain and create value-added channels, and also specialise in processing grain for the malting, milling, plant protein and specialised activities markets.

Our role is to maximise the value of our cooperative members' production and help secure the long-term future of the farms in our area. In keeping with our cooperative mission, we contribute to the agricultural and food transition by propagating our regenerative agriculture model, from the fields all the way to the processing sites and develop sustainable, competitive, high-growth channels attuned to the expectations of the market.



KEY FIGURES

14

COUNTRIES

11,000

FARMER MEMBERS

€3.3bn

IN TURNOVER OF WHICH
52% GENERATED OUTSIDE FRANCE

3,000

STAFF

8,000

TRADING CUSTOMERS

€78M

IN INVESTMENTS

4.5Mt

COLLECTED
AND DEVELOPED
TO ADD VALUE

Almost 1,600

FARMERS WORKING WITHIN THE
CULTIVUP RÉGÉNÉRATIF SUSTAINABLE
AGRICULTURE INITIATIVE

€188M

OPERATIONAL EBITDA

LEADING THE WAY IN REGENERATIVE AGRICULTURE

At Axereal, we launched our regenerative agriculture strategy in 2010. It forms part of our efforts to support farmers and food processing companies as they change the way they operate to restore soil health, reduce their carbon footprints and secure their value chains.

We've spent a decade developing our CultivUp Régénératif approach – a concrete, measurable, certified programme recognised by the market's leading authorities. This pioneering regenerative agriculture programme is backed by in-depth agronomic expertise, reliable data and tried and tested technical tools. Thanks to unique maturity and top-name partners, the programme provides robust traceability and reliable measurement of the transition, aligned with the international SAI and SBTi certifications.

It helps the 1,600 farmers involved to improve the performance and resilience of their farms, adapt their practices and maximise returns on their production by accessing recognised channels. For food processing customers, certification guarantees the origin of regeneratively produced agricultural raw materials.

THE AXEREAL SUSTAINABLE REGENERATIVE AGRICULTURE PROGRAM FOR CUSTOMERS AND FARMERS



THE STANDARD

A market-leading regenerative agriculture standard offering access to channels [74 criteria].



TOOLS & RESOURCES

Agronomic expertise, decision-making tools, transition measurement and R&D.



Cultiv RÉGÉNÉRATIF PROGRAM



STRATEGIES & CERTIFICATIONS

SAI certification, carbon strategies, SBTi, etc.



LEADERSHIP & PROMOTION

Marketing claims, leadership for the community of farmers and customers.



DATA & INDICATORS

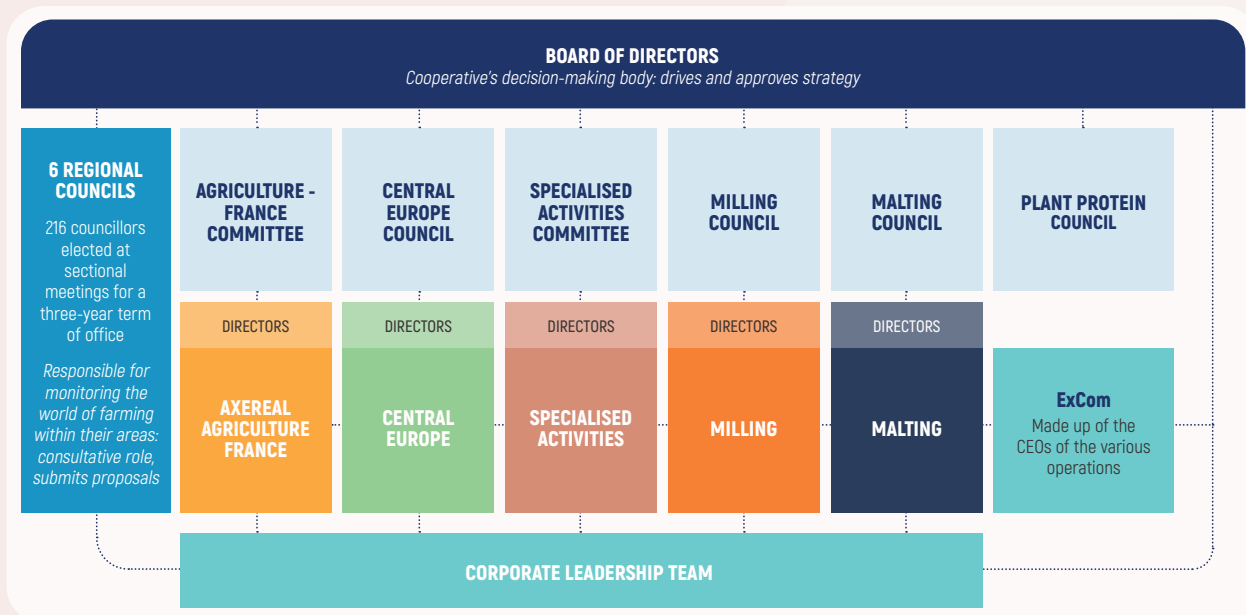
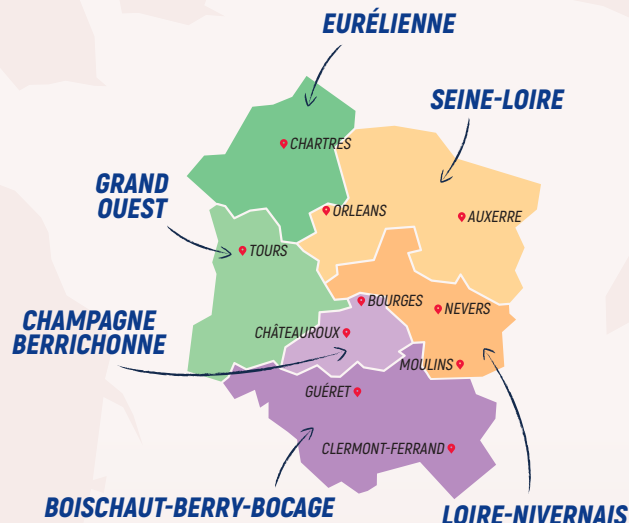
Traceability for practices, reliable data management and performance indicators.

GOVERNANCE FROM THE GROUND UP

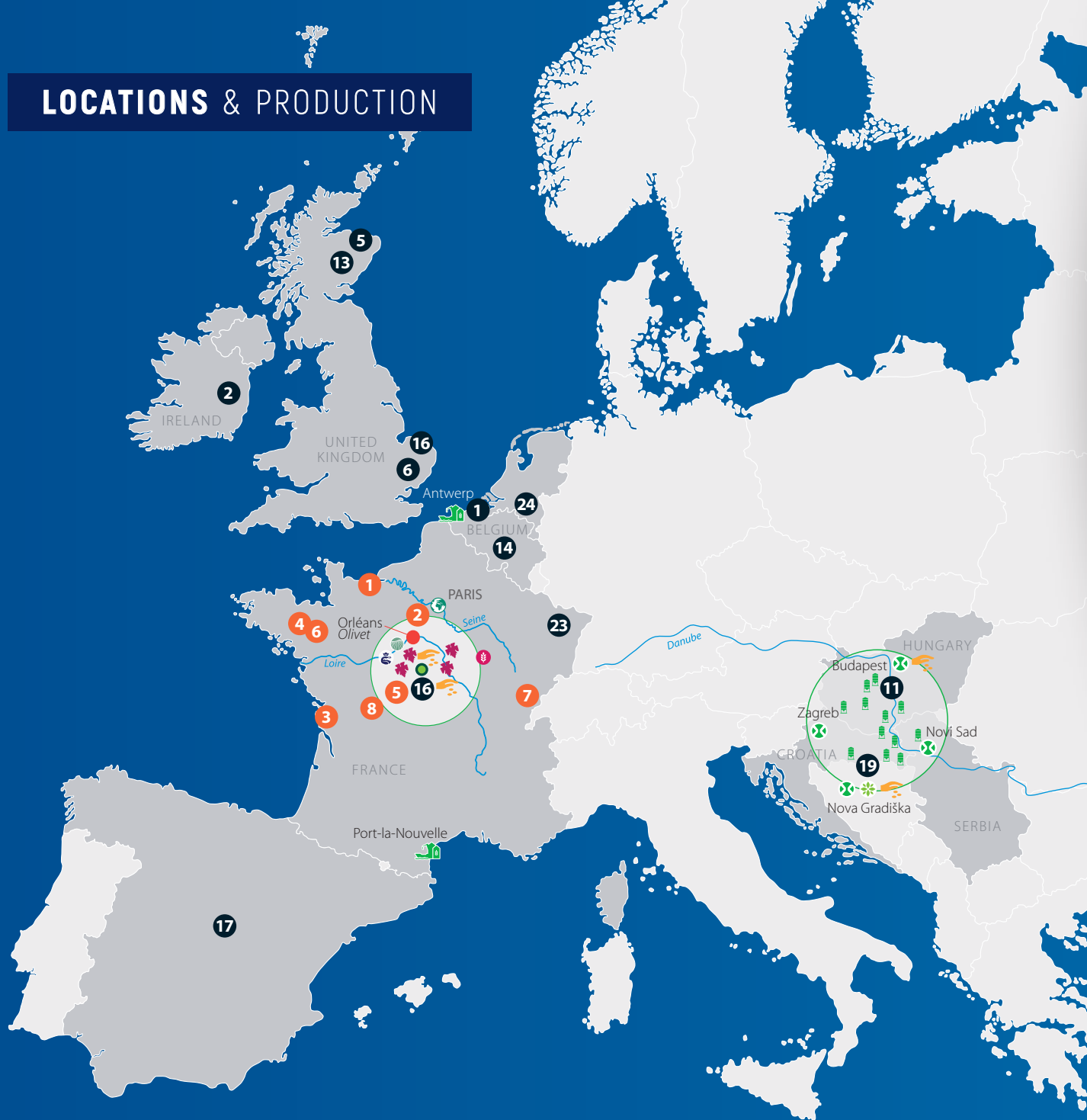
Axereal's governing bodies have always worked very closely with our local areas, through a six-region structure and permanent contact with stakeholders. This stems from our cooperative model and is one of the things that makes Axereal different. Listening attentively to our farmer members so that we can amplify their voices is another important facet of our approach.

We operate to a sector-based governance structure, with a dedicated team looking after each sector. We have identified six main business areas, and allocated to each one a liaison administrator, a dedicated council or committee and a CEO with responsibility for the business and its results.

This tripartite model forms the link between the strategic directions set by the board and the way they are implemented on the ground.



LOCATIONS & PRODUCTION





Origination zones



Seed stations



International trading / GRANIT NÉGOCE



Logistics and port services

AXCEREAL
AGRICULTURE



International agricultural businesses



Seed propagation farm



Grain elevators

AXCEREAL
CENTRAL EUROPE



Support for wine-growers / AX'VIGNE



Berry green lentils / CIBÈLE



Markets for co-products / LALLEMAND



Brewery / BRASSERIE DE CHAMBORD

AXCEREAL
ACTIVITÉS SPÉCIALISÉES

BOORTMALT
MASTERS OF MALT

1 Antwerp
2 Athy
3 Bahia Blanca
4 Biggar
5 Buckie
6 Bury St
Edmunds
7 Cavan
8 Debre Birhan

9 Delacombe
10 Devonport
11 Dunaújváros
12 Forrestfield
13 Glenesk
14 Herent
15 Issoudun
16 Knapton
17 Madrid

18 Minto
19 Nova Gradiška
20 Port Adelaide
21 Punta Alvear
22 Sheboygan
23 Strasbourg
24 Swalmen
25 Tamworth

AXCIANE
MEUNERIE

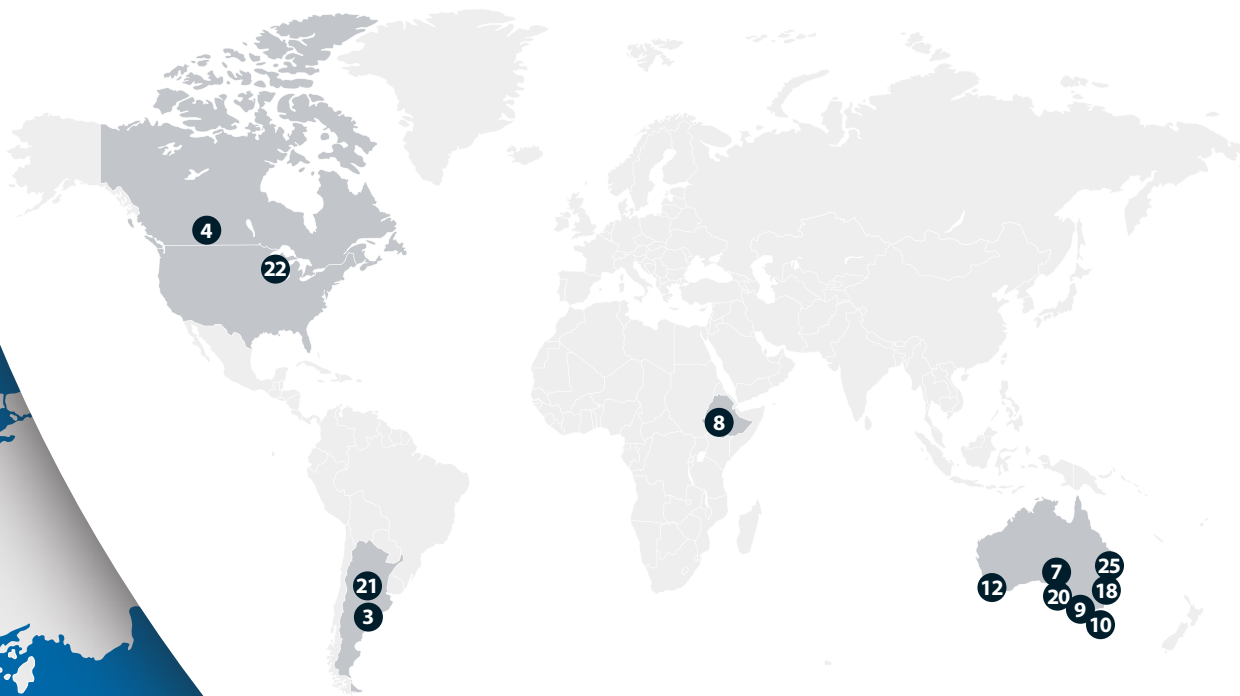
1 Caen
2 Gallardon
3 La Jarrie

4 Maure-de-
Bretagne
5 Reuilly

6 Val d'Anast
7 Vincelles
8 Vivonne



INTACT
BOURGEAISON



COMPLEMENTARY OPERATIONS

Axereal Group's operations are organised into six strategic divisions.

The **Agriculture France division** supports arable farmers from sowing through to harvest, and encompasses all the Group's grain origination and trading activities in France.

The **Agriculture Central Europe division** supports farmers in the Pannonian Plain countries and originates their grain.

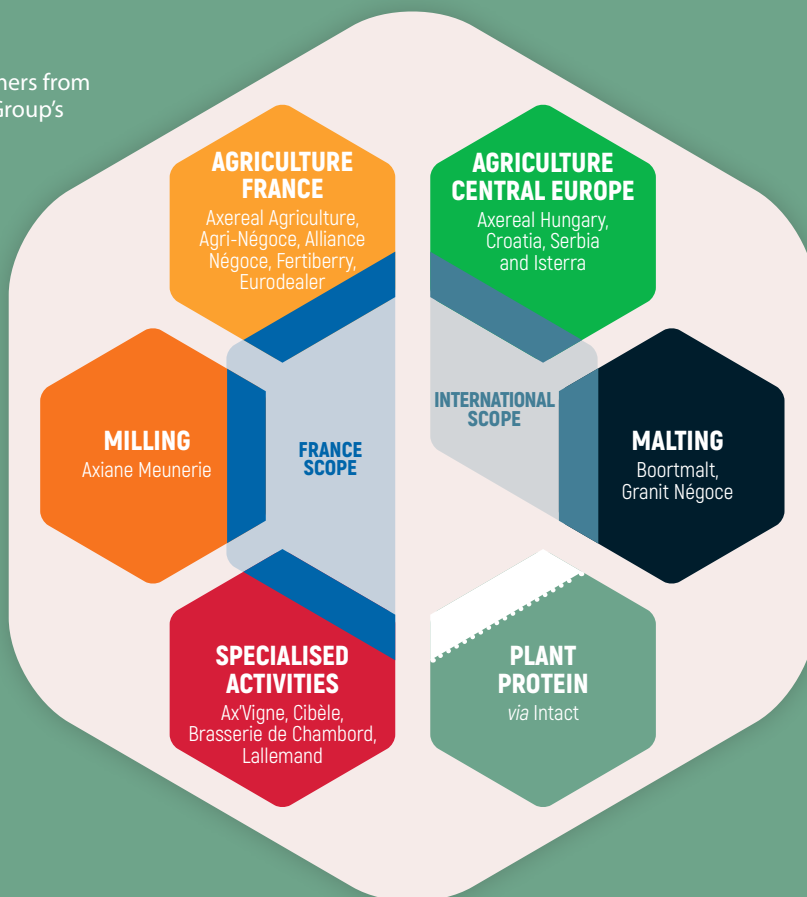
The **international Malting division**, represented by Boortmalt, produces and markets malt across the world, to the brewing, distillery and food sectors.

The **Milling division**, operated by Axiane Meunerie, secures the group its place as France's third largest miller. It supplies numerous artisan bakers and many big-name industrial bakeries.

The **Specialised Activities division** includes Ax'Vigne (products and services for wine growers), Cibèle (Berry green lentils and millet), Brasserie de Chambord (production and sale of premium beers) and Lallemand (grain offtake valorisation). These activities have strong local roots.

The **Plant Protein division** is operated by Intact, in which Axereal is a major partner. Intact processes legume crops, primarily protein peas, to make plant proteins and low-carbon alcohol for the food and cosmetics sectors.

The group head office at Olivet (Loiret, France) houses the support teams that complement these divisions.



KEY FIGURES

Agriculture (France)

235
sites

3.2Mt
storage capacity

Agriculture (Central Europe)

13
grain elevators

4,000
partner farmers

Malting

25
malting plants

3Mt
production capacity

Milling

8
mills

600kt
milling capacity

Specialised activities

3,000hl
production capacity for
La Chambord beer

23
appellations
supported by Ax'Vigne

Plant protein

30,000t
of protein peas

Annual processing capacity
of the Intact plant in Baule

A photograph of an industrial facility, possibly a refinery or chemical plant, taken at dusk or dawn. The sky is a deep blue, and the facility's structures, including tall distillation columns and complex piping, are silhouetted against the light. A worker is visible on a walkway on the left side of the frame.

AXEREA

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